

## Energy Crisis and Regulatory Considerations for the future market model

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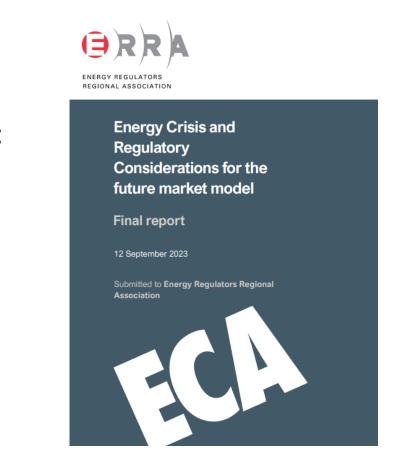




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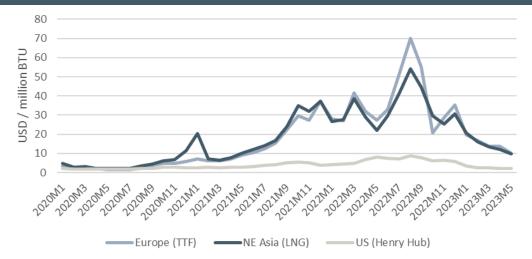
Note: the scope of the report was electricity but, given the interaction between gas and electricity, gas market interventions were considered where relevant to the electricity market.



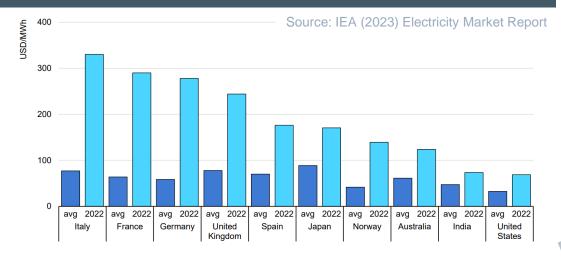
# The energy crisis generated unprecedented increases in gas and electricity prices in many countries ...

- The energy crisis started developing in 2021, as the easing of COVID-19 restrictions released pent-up demand against a backdrop of supply side constraints, including tight LNG markets.
- Russia's invasion of Ukraine on 24 February 2022 then resulted in severe energy supply disruptions and significant uncertainty.
- Coupled with other factors (including extreme weather events) this pushed global energy markets deeper into crisis.
- Europe's dependency on Russian energy placed it at the centre of the crisis, but the effects were global.
- Prices of gas reached unprecedented levels in, for example, Europe and NE Asia. This, in turn, drove unprecedented increases in wholesale electricity prices.
- Governments (and regulators) in many countries were faced the urgent issue of how to respond – in particular, to maintain consumers' access to energy at affordable prices
- In jurisdictions with electricity wholesale markets questions were also raised as to whether the designs remained fit for purpose

#### Monthly average gas prices from 2020 to 2023



#### Electricity wholesale prices in 2022 and 2017-2021 average



# ... requiring government (and regulators) to intervene through a range of measures, primarily to support affordability

- Many types of measures were adopted, often as a matter of urgency, in response to the crisis
- The details of interventions varied, not least depending on the stage of development of competition in wholesale and retail markets
- The costs of the interventions were material with estimates in the range \$500bn to \$758bn
- The nature of the interventions and the sizeable fiscal implications required government to (typically) lead the response
- The role for regulators was important but, inevitably, more limited (particularly in the short-term), including:
  - Acting as an expert advisory body to governments
  - Implementing (and monitoring the effect of) measures
  - Streamlining and ensuring the efficacy of processes for transfer of customers (supplier of last resort)



# Examples of short-term measures to support consumers and affordability

Direct financial support to some or all consumers	This measure is relatively easy to implement and leaves markets to operate largely unchanged, with price signals unaffected. Strong incentives for consumers to reduce demand are retained. Such support can be targeted (e.g. to low-income households)
Retail price caps	Revenue shortfalls between the cap and supplier costs would need to be made good by government. Depending on detailed implementation, retail competition may be distorted and incentives to reduce demand be weakened.
Reduced taxation on electricity charges	A relatively distortion-free approach to providing support that is also relatively easy to implement. However, it is not (typically) a very targeted measure, applying to all (or most) consumers.
Demand reduction	A largely distortion free approach to improving affordability. Encouraging short term behaviour change (e.g. through communication campaigns) can be challenging.
Energy supplier measures	Not directly related to affordability but measures to protect consumers through, for example, requiring suppliers to hedge (and offer fixed prices), protection against disconnection, efficient supplier of last resort procedures, etc.



### Two examples of wholesale market interventions

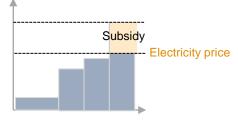
#### 1. Revenue cap on infra-marginal electricity generators

- Returns to inframarginal generators, such as renewables and nuclear, increased during the crisis, even though their operating costs were largely unaffected
- Capping the revenue of inframarginal generators transfers rents from them to government (who can choose to use the additional revenue to support consumers)
- Price formation and functioning of the wholesale market are largely unchanged (retaining dispatch by merit order)
- Setting the cap at an appropriate level is a challenge and it is difficult to implement for bilateral contract trades (PPAs)
- The European Commission adopted this as a temporary measure in response to the crisis (with a subsequent recommendation to not extend its application, given potential adverse impacts on PPAs)



#### 2. Gas price cap for electricity generators

- Spain and Portugal established a cap on the cost of gas for power generation
- Generators are compensated for the difference between the level of the cap and the wholesale gas price they face
- Introduced in June 2022 for a year to ensure gas generators submit lower bids into the power market
- Cap was set at €40/MWh for 6 months, with a gradual increase until reaching maximum value of €70/MWh
- Electricity price rises were contained, but there were negative externalities, with more exports to France (i.e. Spanish taxpayers subsidizing French consumers) and greater dependence on gas-fired generation

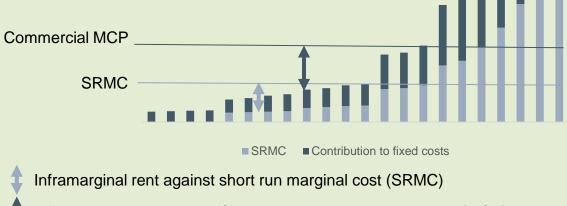




### Thoughts on the economics of intervention

- Markets are meant to reflect supply and demand fundamentals
  - Marginal prices signal scarcity and encourage investment in scarce capacity
  - Short-term price signals also signal long-term shortage so remain valid signals
- But marginal prices give rise to inframarginal rents
  - At what stage are these windfall profits?
- Interventions to capture inframarginal rents will blunt price signals
  - It is a trade-off
  - There is a regulatory risk for investors does this raise long-term costs for consumers?

- A normal market offers acceptable inframarginal rents
- A price shock (gas price rise) raises the rent for those with unaffected variable costs
  - Excess inframarginal rent is signal to invest in different generation technologies
- Intervention capturing the rents could force lower prices or raise revenue to subsidise consumers



Inframarginal rent against Commercial market clearing price (MCP)

## Short term interventions were often introduced (necessarily) in haste and there are lessons to learn

- 1. Secondary effects of measures need to be considered, especially where competition is in place, to minimise interference with price signals and unintended outcomes:
  - a) Demand reduction, direct financial support to consumers and reduced taxation are all measures that have minimal distortionary effects on competition
  - b) Retail price caps may affect retail competition (if it exists) but may leave wholesale markets largely unaffected
  - c) Intervention in wholesale markets run the greatest risk of undesirable and/or unintended outcomes
- 2. Short-term interventions should be targeted:
  - a) First, in the case of supporting affordability, to where it is most needed (e.g. the energy vulnerable) to minimise intervention costs
  - b) Second, to the extent possible, at the root cause of the problem, rather than at symptoms
- 3. Emergency interventions should be time limited (not open-ended) to support control of costs, minimise negative consequences and provide an opportunity for re-evaluation.

#### Longer term measures may help to mitigate the effects of any future crisis

- Longer term measures and policy that are primarily the domain of governments include:
  - Introducing greater diversity in generation technologies to increase the resilience of electricity markets to shocks
  - Additional flexibility (ideally from non-fossil fuel sources, such as storage and demand response) to accommodate more renewable generation technologies (which contribute to diversity and decarbonisation goals)
- Longer-term measures that regulators can consider in preparing for and mitigating effects of future shocks include:
  - Development of markets and market design in the case of Europe, ACER and the EU concluded that the core of
    existing electricity markets remained fit for purpose, but potential improvements were also identified (e.g. a greater
    role for longer term markets creating a buffer between short-term wholesale price changes and consumers' bills)
  - Establishing regulatory processes that allow for the accelerated transmission development needed to accommodate the connection of new renewable generation
  - Protection against market failures or problems observed during the crisis e.g. requirements to holding strategic gas reserves, requirements on financial robustness of suppliers, and supplier of last resort provisions.





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